

**Open-ended intergovernmental working group  
on improving the governance and financial situation  
of the United Nations Office on Drugs and Crime**

**Programme evaluation and the Independent Evaluation Unit**

**Non-paper prepared for the open-ended intergovernmental working  
group on improving the governance and financial situation of UNODC**

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## **I- The Independent Evaluation Unit and programme evaluation**

1. The Independent Evaluation Unit (IEU) is responsible for planning and coordinating the evaluation activities for UNODC. The Unit seeks to improve quality of UNODC programme delivery by enhancing accountability and learning. It advocates and supports the inclusion of results of UNODC evaluations (project, programme and major), lessons learned and 'best practices' identified therein, into current and future programmes, organisational planning, strategic planning and policy formulation.
2. In the biennium 2006-2007, IEU conducted 6 in-depth major evaluations (country and programme evaluations), provided substantive guidance to 46 project evaluations, prepared 6 evaluation briefs and trained 108 Headquarters and field offices staff and national counterparts on evaluation.
3. In order to implement, monitor and report on evaluation recommendations, UNODC management has established a formal mechanism, which will ensure that all accepted evaluation recommendations are followed up in a systematic way. All major evaluation and annual evaluation reports are distributed to Member States and senior management of the organization for action. An implementation plan is prepared by the substantive office. For major evaluations, the plan drafted by the relevant unit or section is submitted to and approved by the UNODC Executive Committee. The relevant unit or section then implements the plan and reports to IEU every 6 months on the progress achieved. IEU monitors the implementation of the recommendations and reports to senior management and the governing bodies on the implementation rate.
4. In terms of reporting lines, the Unit is headed by a Chief, reporting to the Executive Director of UNODC on substantive matters and to the Division for Management, UNODC, on administrative issues since November 2008.

## **II- Resources of the Independent Evaluation Unit**

5. IEU is a Unit with six staff (4 Professional, including 1 Junior Professional Officer, and 2 General Service), all funded from extra-budgetary resources. General purpose funds contribute to the funding of 3 continuing posts (1 P-5, 1 P-3 and 1 GS (OL)) and non-post resources. In 2008, non-post resources were redeployed internally to general temporary assistance in order to contribute to 1 GS(OL) position.
6. Special purpose funds are mainly provided to enhance the capacity of the IEU to become fully operational by providing technical expertise, and resources for travel and training and for undertaking major thematic, global and programme evaluations. Resources for the evaluation of projects are also budgeted directly into each individual project, when required. In 2008, special purpose contributions provided for 1 temporary post (1 L-3) as well as non-post resources.
7. The table below provides a breakdown of the general purpose fund resources approved for the IEU for the biennium 2008-2009.

**Table 1. Resource requirements by object of expenditure (UNDCP General Purpose Fund)**

*(thousands of United States dollars)*

<i>Object of expenditure</i>	<i>Amount</i>
Posts	787.5
Other staff costs	10.0
Consultants and experts	60.0
Travel of staff	10.0
Contractual services	20.0
General operating expenses	4.0
<b>Total</b>	<b>891.5</b>