

## Appendix F

### Partnership Arrangements/Modalities with international and national partners

The project worked directly with relevant Nigerian private sector associations and civil society organizations in the development of practical principles of business ethics, and a sustainable approach to their effective implementation in Nigeria.

The **European Commission** is a key donor to anti-corruption action and related work in Nigeria. For UNODC's portfolio alone, the recently concluded NGA/S08 project provided more than 30 million US\$. Other EC projects include EMCAP (supporting capacity of institutions, such as the Central Bank of Nigeria, the Federal Office of Statistics and the Federal Ministry of Finance), SRIP (promoting transparent financial accounting procedures in the States), and a short-term support facility for the Judiciary.

The **World Bank's** Economic Reform and Governance Project (ERGP) aims at strengthening accountability, transparency and efficiency in budget, financial management and procurement processes. It assists selected Federal Government institutions through reforms in organisational structures, human resources, personnel and payroll management, work processes and training. The ERGP also contributes to private sector-led growth by promoting sound, predictable and consistent fiscal policy and financial management.

**Bilateral donors** working in anti-corruption areas include the United States (through USAID), the United Kingdom (through DFID) and a growing number of other European countries. UNDP and others are managing a project with EFCC, "Fix Nigeria", to mobilise civil society in the fight against corruption. Thus far, this initiative has attracted great interest from several NGOs, faith based organisations, the media and the banking sector.

**ICAN:** The Institute of Chartered Accountants of Nigeria is a renowned professional accountancy body in Nigeria and its qualification as a prestigious business institution is recognized around the world. The Institute determines standards of knowledge and skills to be attained by persons seeking to become members of the accountancy profession, and ensures a frequent review and adaptation of national standards, to also meet international standards.

**NACCIMA:** The Nigerian Association of Chambers of Commerce, Industry, Mines and Agriculture, popularly referred to by its acronym, NACCIMA, is the umbrella organization for all the city/state and Bilateral Chambers of Commerce within the Federal Republic of Nigeria. Since its inception, NACCIMA has grown into a colossus and acquired significance within and outside the country. It has become the most effective and efficient organ through which the Nigerian Business-class influence government on a wide range of issues affecting Commerce and Industry. During the military era, the Association was at the vanguard of the struggle for restoration of Democracy in the country.

**The Bankers' Association** (Nigeria): develops targeted commercial bank training modules for SME operators to address areas of deficiency.

**MAN:** Manufacturers Association of Nigeria is a national industrial association serving and representing nearly 2000 companies in private and public sectors in manufacturing, construction and service sectors of the national economy.

The project and its national counterparts will also coordinate local level action with related work at international levels, including that of

**Transparency International (TI):** is active in more than 90 countries, including Nigeria, and in the international arena. The national chapters are at the heart of the global movement and fight corruption through a wide range of activities – designing national anti-corruption strategies, lobbying their governments, informing the media and bringing together people worried about corruption in their country.

**The World Economic Forum (WEF) Partnering Against Corruption Initiative (PACI):** was formally launched by CEOs from the Engineering & Construction, Energy and Metals and Mining industries in January 2004. PACI is a business driven global initiative, with commitment from the top, to develop multi-industry principles and practices that will result in a competitive level playing field, based on integrity, fairness and ethical conduct (including e.g. PACI Principles for Countering Bribery). PACI places the private sector in a unique position to guide governments' and international organizations' strategies and policies on anti-corruption and has built strong relationships with the key players and institutions from the global anti-corruption landscape.

**ICC, the International Chamber of Commerce:** is the voice of world business championing the global economy as a force for economic growth, job creation and prosperity. ICC - the world's only truly global business organization - responds by being more assertive in expressing business views. ICC activities cover a broad spectrum, from fighting corruption or combating commercial crime to arbitration and dispute resolution among others.

**The Global Compact:** is a framework for business partners committed to aligning their operations and strategies with ten universally accepted principles in the areas of anti-corruption, human rights, and labour. As the world's largest, global corporate citizenship initiative, the Global Compact is first and foremost concerned with exhibiting and building the social legitimacy of business and markets.

The project adopted best ways and cooperated with the above international actors, notably WEF, PACI, ICC and Global Compact – thereby drew their experience and model standards while developing the principles of business ethics for SMEs in Nigeria