



# Sports Sector Governance: The Case of Palestinian



By  
**Hamdi Al-Khawaja**  
**Palestine Anti-Corruption Commission**

# Problem **points**

- **General assemblies of sports clubs decreased from 142000 in 2010 to 70000 now**
- **A survey conducted on clubs showed limitations in clubs' governance.**
- **Higher council of sports don't have systematic information on the number of clubs and capacities**
- **Higher council provides support without standers.**

# Action Points

- **Sports Clubs Immunity of corruption program.**
- **Evaluation and counting of clubs' program.**
- **Enhancing governance at the Higher Council for Youth & Sports and the sports clubs' program.**
- **Awareness at the summer camps program.**
- **Youth institutions that immune to corruption program.**
- **Corruption risk management at the sports federations program.**

# Organizing Efforts

## THE JOINT COMMITTEE

### The Anti-Corruption Commission

---

- Review Process and provide suggestions
- Propose Governance tools
- Prepare methodologies, follow up tools and indicators

### The Olympic Committee

---

- Arrange for corruption risk analysis in two sport unions.
- Participate in planning and discussions of all action points
- Participate in training and awareness

### The Higher Council for Youth & sports

---

- Participate in planning and discussions
- Provide the necessary means to implement activities in sport clubs and youth organizations.
- Provide field workers and do the follow up
- Implement governance tools

# Sports Clubs Immunity of corruption program.

- Its found a clear absence of governance system in Sports clubs
- Clubs did not receive any awareness or training programs on Governance.
- Most of Sport Clubs Don't communicate with the specialized official body
- No data available at the Higher Council on sport clubs.

# Reform **process**

- **immunity to corruption handbook** was developed:  
Including the work plan, follow up forms with indicators and reform process.
- **30 persons** were provided to work with the committee and they were trained on the handbook
- **Clubs** were made a ware of the process and provided necessary awareness to deal with the reform process.
- **First feed back**
- **Joint committee field- follow- ups** based on the first feed back.
- **Second feed back** with reforms achieved.
- **Final reform report** and reforming suggestions.
- **10 clubs** and **10 field organisers** were honored for good results.

# Results

- **40% of clubs have corrected their positions in accordance with the legal framework governing them**
- **New Internal By-Laws of Clubs,**
- **Comprehensive Registration process for clubs.**
- **On the financial level bank accounts, membership fees, external auditors, annual administrative and financial reports, budgets, elections.**

# Evaluation and registration of clubs' program

## objectives

- Counting of clubs & developing Data Base
- Look at Corruption Risks
- Clubs' personnel become more a ware of anti-corruption issue

## Process

- Indicators Developed
- Two questionnaires
- Fieldwork
- Data Entry
- Report
- Data Base and Club's Identity sheet

## Results

- Improvement in follow up with clubs
- Data Base
- Continuous improvement in governance indicators.



# Enhancing governance at the Higher Council for Youth & Sports and the sports clubs' program:

## objectives

- Review donations and technical assistance process
- Review financial & Admin process

## Process

- Indicators Developed
- Two questionnaires
- Fieldwork
- Data Entry
- Report
- Data Base and Club's Identity sheet
- Improvement in follow up with clubs

## Results

- Donations and technical assistance are based on clubs governance.



THANK  
YOU

