

**Standing open-ended intergovernmental working group
on improving the governance and financial situation
of the United Nations Office on Drugs and Crime**

**Thematic programmes, the strategy for the period 2008-
2011 and the strategic framework**

**Non-paper prepared for the standing open-ended intergovernmental
working group on improving the governance and financial situation of
UNODC**

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1. The following thematic programmes have been/ are in the process of being drafted:

Thematic programmes	Indicative date of completion	Result areas addressed
Corruption	Nov/Dec 2009	
Terrorism prevention	Done. To be updated early 2010	1.1: Ratification and implementation of conventions and protocols 1.2: International cooperation in criminal justice matters 1.3: Criminal justice systems – more accessible and effective 1.4: Terrorism Prevention
Transnational Organized crime : Including Prevention and control of Illicit Trafficking, Human Trafficking, Migrants Smuggling and Assistance to victims, smuggling of Firearms, Money Laundering	Nov/Dec. 2009	
Addressing health and human development vulnerabilities in the context of drugs and crime	Currently being finalised	3.1. Community-centred prevention, 3.3. HIV/AIDS prevention and care (as related to injecting drug users, prison settings and trafficking in human beings) 3.4. Alternative development and 3.5. Treatment and rehabilitation of drug-dependent persons.
Crime Prevention and Criminal justice reform	Nov/Dec 2009	
Research and risk analysis	Nov/Dec 2009	
Scientific and Forensic services	December 2009	
Precursor control	Nov/Dec 2009	

2. As seen from the above table, thematic programmes respond to a range of result areas. There is no one on one correspondence between result areas and thematic programmes. This is only to be expected since there are two types of result areas in the Strategy for the period 2008-2011 for UNODC (also called the Medium term Strategy or MTS), i.e. process oriented and those defining the substantive area of intervention. For instance, the thematic programmes on Organized Crime, Corruption, Criminal Justice Reform and Terrorism will all work towards attaining the results outlined in areas 1.1 and 1.2 on ratification and international cooperation in criminal justice matters. Likewise, result area 1.1 will not be prioritized by the thematic programme on addressing health and human development vulnerabilities in the context of drugs and crime, since most member states are signatories to the relevant international instruments.

3. A full list of thematic programmes and the result areas of the MTS covered by each would be provided to Member States upon completion of the exercise by the time the Commissions meet early next year. Between the 8 thematic programmes being developed, all 14 result areas of the MTS will be covered and all initiatives (programmes and projects) that form part of UNODC's portfolio are and will continue to be classified under the 14 result areas.

4. The strategic framework for period 2008-2009 was adopted before the MTS had been approved of by the two Commissions and ECOSOC; therefore, the Secretariat could only adjust the requirements of the MTS to an already approved strategic framework and not vice versa. The document was thus a hybrid between the content and format of the MTS and the presentational requirements of the strategic framework and, as such, it reflects the transitional stage in which the Office finds itself.

5. In comparison, the strategic framework for the period 2010-2011 was further adjusted to the MTS. On a macro level, the set of expected accomplishments presented in the strategic frameworks for 2010-2011 correspond broadly to result areas defined in the MTS. The three sub-programmes are identified with the three themes that form the basic architecture of the MTS, namely, Rule of Law, Policy and Trend Analysis; and Prevention, Treatment and Reintegration, and Alternative Development. For each sub-programme, the strategic framework presents a table containing expected accomplishment, indicators of achievement and performance measures.

6. Further to the ongoing realignment of DO/DTA, the proposed strategic framework for 2012-2013 which will be presented to the Commissions at their upcoming sessions will also need to be altered, reflecting consolidation of thematic expertise in interdisciplinary clusters. The Secretariat is seeking a mandate from Member States to do so, as in accordance with regulation 6 of the regulations and rules governing programme planning, the programme aspects of the budget, the monitoring of implementation and the methods of evaluation (ST/SGB/200/8): *“An entire subprogramme shall not be reformulated nor a new programme introduced in the programme budget without the prior approval of an intergovernmental body and the General Assembly. The Secretary-General may make such proposals for review by the relevant intergovernmental body if he or she considers that circumstances so warrant”*.

7. The preparation process for the strategic framework for the period 2012-2013 will start in December 2009, with the submission to New York of a first draft. This draft will be reviewed by the Programme Planning and Budget Division (PPBD) of the Office of Programme Planning, Budget and Accounts (OPPBA) and prepared in a fascicle form in the spring of 2010. As indicated above, it shall be reviewed by the Commissions during their spring session. The outcome of the review by the Commissions should be transmitted to OPPBA for incorporation, if time permits, in the texts prior to submission to the Committee

on Programme and Coordination (CPC). Otherwise, the views of the Commissions will be transmitted directly to CPC. The proposed strategic framework for the period 2012-2013 will be reviewed by CPC in June/July 2010, by ECOSOC in the fall of 2010 and approved by the General Assembly in December 2010.

8. In accordance with paragraph 33 (f) of the report of the CPC at its 47th session (A/62/16) and with General Assembly resolution 62/224, the programme narrative of the programme budget for the biennium 2012-2013 will be prepared on the basis of the approved strategic framework or biennial program plan. Where new and/or revised mandates approved by the General Assembly subsequent to the preparation and/or adoption of the biennial programme plan require adjustment to programmatic narratives, the overview of the budget fascicles shall highlight such adjustment, and the Committee for Programme and Coordination, in performing its role in the planning and budgeting process, will review the related programmatic aspects in mid-2011.

9. The Secretariat is also seeking a mandate of Member States to present a report to the Commissions on the implications of the development of thematic and regional programmes to the Commission as it is anticipated that the proposed realignment of DO/DTA will have implications on the approved programme of work for the biennium 2010-2011 and on the allocation of resources across subprogrammes. In accordance with regulation 2.10 of the Financial Regulations and Rules of the United Nations (ST/SGB/2003/7): *“No council, commission or other competent body shall take a decision involving either a change in the programme budget approved by the Assembly or the possible requirement of expenditure unless it has received and taken account of a report of the Secretary-General on the programme budget implications of the proposal, which would be the purpose of this report”*. The changes to the approved programme budget for the biennium 2010-2011 could be reported to the General Assembly in the context of the first performance report for the biennium, which will be prepared in the fall of 2010.